### FINANCIAL STATEMENTS

### TOWNSHIP OF BURT

Alger County, Michigan

For the year ended March 31, 2006

Michigan Oepartment of Treasury 496 (02/06)

			Procedures Re 2 of 1968, as amended a		, as amended.				
Loca	I Unit	of Go	vernment Type			Local Unit Na			County
	oun		□City ☑Twp	☐Village	Other	TOWNSH	IIP OF BURT  Oate Audit Report Submitte	d to State	ALGER
	al Yea /31/0			Opinion Oate 10/06/06			10/12/06	d to State	
L We a	ıffirm	that	<u> </u>					·	
We a	re ce	ertifie	ed public accountant	s licensed to p	ractice in M	lichigan.			
			rm the following mat Letter (report of com				osed in the financial statem	nents, includ	ding the notes, or in the
	YES	9	Check each applie	cable box bel	ow. (See in	structions fo	r further detail.)		
1.	X		All required compo reporting entity not					ancial state	ments and/or disclosed in the
2.		X					unit's unreserved fund bala budget for expenditures.	ances/unres	stricted net assets
3.	$\boxtimes$		The local unit is in	compliance wi	th the Unifo	orm Chart of	Accounts issued by the De	partment of	f Treasury.
4.		×	The local unit has	adopted a bud	get for all re	equired fund:	S.		
5.	×		A public hearing or						
6.		×	other guidance as	issued by the l	_ocal Audit	and Finance	<b>v</b> = <b>v</b>		(-)
7.		×	The local unit has a	not been delind	quent in dis	tributing tax	revenues that were collect	ed for anoth	ner taxing unit. (2)
8.	×		-	·			ly with statutory requireme		
9.	X		Audits of Local Uni	ts of Governm	ent in Mich	igan, as revi	s that came to our attentior sed (see Appendix H of Bu	lletin).	
10.	×		that have not been	previously cor	nmunicated	d to the Loca	ement, which came to our il Audit and Finance Division t under separate cover.	attention du on (LAFD). I	ring the course of our audit f there is such activity that has
11.		×	The local unit is fre	e of repeated	comments	from previou	s years.		
12.	×		The audit opinion is						
13.	×		accepted accounting	ng principles (C	SAAP).		is modified by MCGAA Sta		4
14.		$\times$	The board or cound	cil approves al	l invoices p	rior to payme	ent as required by charter of	or statute.(	(3)
15.	×		To our knowledge,	bank reconcili	ations that	were review	ed were performed timely.		
incli des	uded cripti	in to	of government (aut his or any other au of the authority and gned, certify that this	dit report, nor I/or commissio	do they of n.	btain a stan	d-alone audit, please encl	ndaries of the lose the na	ne audited entity and is not me(s), address(es), and a
			closed the followin		Enclosed		red (enter a brief justification)		
Fina	ancia	ıl Sta	tements		$\boxtimes$				
The	lette	er of	Comments and Rec	ommendations	$\boxtimes$				
Oth	er (D	escrib	e)						
			Accountant (Firm Name) ER, LARCHE, HAA	\PALA & CO	MPANY, F	PLLC	Telephone Number 906-786-6151		
	et Add		i@ton st /				City ESCANABA	State MI	Zip 49829
	_		Signature	120/1	"  //	inted Name		License Nu 110101	umber
/1	1	//		vav (	<i>v</i> /	INCOL D D		110101	11210
(1) (2) (3)	) P <i>i</i>	AYR	EQUENT TO MAR OLL RELATED T TED PRE-APPRO	AXES					

### TABLE OF CONTENTS FINANCIAL STATEMENTS

### **TOWNSHIP OF BURT**

March 31, 2006

	<u>PAGE</u>
Independent Auditors' Report Management's Discussion and Analysis Basic Financial Statements:	1 3
Government-wide Financial Statements:	
Statement of Net Assets	9
Statement of Activities	10
Fund Financial Statements:	
Governmental Funds:	11
Balance Sheet	11
Reconciliation of the Governmental Funds Balance	
Sheet to the Statement of Net Assets	12
Statement of Revenues, Expenditures, and Changes in Fund Balances	13
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the	
Statement of Activities	14
Business-Type Funds: Statement of Net Assets	15
Grand CD	
Statement of Revenues, Expenses, and Changes in Net Assets	16
Changes in Net Assets	10
Statement of Cash Flows	17
Reconciliation of Operating Income to Cash Flows From Operating Activities	18
Fiduciary Funds:	
Statement of Assets and Liabilities	19
Notes to Financial Statements	2.0

### TABLE OF CONTENTS FINANCIAL STATEMENTS

### **TOWNSHIP OF BURT**

March 31, 2006

### Required Supplemental Information:

Budgetary Comparison Schedules:	
General Fund	34
Beach Access Fund	35
Improvement Fund	36
Ambulance Fund	37
Revolving Loan Fund	38
Other Supplemental Information: Nonmajor Governmental Funds Combining Financial Statements: Balance Sheet	39
Statement of Revenues, Expenditures, and Changes in Fund Balances	40
Budgetary Comparison Schedules:	
General Fund Revenues	41
General Fund Expenditures	42
Medical Facility Fund	43
Harbor Fund	44
Liquor Law Enforcement Fund	45
Youth Center Fund	46
Fire Department Fund	47



David P. Pechawer, C.P.A., P.C. Denise M. Boyle, C.P.A., P.C. Bruce D. Dewar, C.P.A. Karen L. Meiers, C.P.A., P.C.

October 6, 2006

Township Board Township of Burt Alger County, Michigan

### INDEPENDENT AUDITORS' REPORT

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Township of Burt, Michigan as of and for the year ended March 31, 2006, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Township's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the Township of Burt, Michigan as of March 31, 2006, and the respective changes in financial position thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated October 6, 2006, on our consideration of the Township's internal control over financial reporting and our tests of its compliance with certain provision of laws, regulations, contracts and grants. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

Township of Burt October 6, 2006 Page 2

The management's discussion and analysis and budgetary comparison information of pages 3 through 8 and 34 through 38 are not a required part of the basic financial statements but are supplemental information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Township's basic financial statements. The accompanying other supplemental information, as listed in the accompanying table of contents, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Certified Public Accountants

### MANAGEMENTS DISCUSSION AND ANALYSIS March 31, 2006

This discussion and analysis of the Township's financial position and activities is presented as of and for the year ended March 31, 2006. The information presented should be read in conjunction with the Township's financial statements that follow.

The discussion and analysis is intended to assist the readers understanding of the financial statements by highlighting summarized financial data, activities, trends and other related information.

### **ANNUAL REPORT**

The Township annual report consists of three main financial information components as follows:

- Basic financial statements
- Required supplemental information
- Other supplemental information

**Basic Financial Statements** - The basic financial statements present government - wide financial statements that provide information about the Township's financial condition and activities as a whole. The government - wide financial statements provide data relating to the long-term nature of the Township's operations by reporting all Township assets and liabilities that will provide or require financial resources in the future and the Township's investment in property and equipment.

In addition, the basic financial statements present fund financial statements that provide information about the significant individual funds of the Township. The basic financial statements also include footnote disclosures necessary to provide additional information regarding the basic financial statements and other significant issues regarding the Township's financial position and activity.

<u>Required Supplemental Information</u> - Required supplemental information is not a part of the basic financial statements but is an important part of the annual report. The primary financial information contained herein is budgetary information of the Township's General Fund and other major special revenue funds.

<u>Other Supplemental Information</u> - Other supplemental information provides additional financial information regarding nonmajor funds of the Township and budgetary information not included as required supplemental information.

### MANAGEMENTS DISCUSSION AND ANALYSIS (Continued) March 31, 2006

### FINANCIAL HIGHLIGHTS

Financial highlights discussed below include the following items:

- Government-wide financial information
- Governmental funds financial information
- Other information

**Government - wide Financial Information** - The net assets of the Township as a whole for the year ended March 31, 2006 increased by \$92,320 to \$1,678,971. A comparison of net assets as of March 31, 2006 and 2005 are presented below. Net assets for 2005 have been restated as discussed in the footnotes to the financial statements.

	2006	2005
Cash Receivables	\$ 574,527 <u>154,042</u>	\$ 566,962 160,819
Total noncapital assets Capital assets, net	728,569 <u>1,348,169</u>	727,781 <u>1,149,690</u>
Total assets	<u>2,076,738</u>	<u>1,877,471</u>
Accounts payable and accrued expenses Long-term debt Total liabilities	139,987 <u>257,780</u> <u>397,767</u>	99,320 <u>191,500</u> 290,820
Net assets	\$ <u>1,678,971</u>	\$ <u>1,586,651</u>
Net assets are categorized as follows: Invested in capital assets, net of related debt Other net assets	\$1,090,389 	\$ 958,190 <u>628,461</u>
	\$ <u>1,678,971</u>	\$ <u>1,586,651</u>

### MANAGEMENTS DISCUSSION AND ANALYSIS (Continued) March 31, 2006

### **Government - wide Financial Information (Continued)**

Significant revenues and expenditures on a government-wide basis are as follows for the year ending March 31, 2006 and the nine months ending March 31, 2005:

Revenues:	2006		_	2005	
Program:		%			<u>%</u>
Charges for services \$	477,862	49	\$	370,445	47
Grants and contributions	164,859	17	•	65,964	8
General:				•	
Taxes	225,023	23		230,162	29
State revenue	35,440	4		25,745	3
	68,611	7		100,993	13
Other		<u>-</u> _	_	793,309	100
	<u>971,795</u>	<u> 100</u>	_	793,309	100
u.					
Expenditures:	262 445	20		100 113	22
General operations	263,415	30		190,112	22
Public safety	128,358	14		44,068	5
Public works	50,106	6		67,403	8
Health and welfare	50,794	6		51,631	6
Recreation and culture	35,746	4		30,053	3
Interest expense	2,106	-		2,772	-
Other expenditures	1,002	-		156,760	18
Water system	112,367	13		88,604	10
Other business-type activities		26		225,593	28
Other business type detivities	879,475	100	_	856,996	100
	0, 5, 1, 5		-	222,330	
Change in Net Assets \$	92,320		<b>(</b> \$ <sub>=</sub>	<u>63,687</u> )	

Revenues for the year ended March 31, 2006 are comparable to the prior year after considering the fact that 2005 was a nine month fiscal period. In addition, revenues for 2006 included federal grants of approximately \$80,000. Anticipated revenues for 2007 should be comparable with 2006, with additional federal grant funds expected in 2007 for the water well project.

Expenditures for the year ended March 31, 2006 are comparable with the nine month fiscal period ending March 31, 2005. Public safety expenditures in 2006 include federal grant expenditures of approximately \$80,000. Included in other expenditures for 2005 is unallocated depreciation of \$115,186. Depreciation expense in 2006 has been allocated to the various expenditure activities. Expenditures in 2007 are expected to approximate expenditures in 2006 but will not include the one-time federal grant expenditures.

### MANAGEMENTS DISCUSSION AND ANALYSIS (Continued) March 31, 2006

**Governmental Funds Financial Information** - As discussed in the basic financial statements, the basis of presentation and the basis of accounting used in preparing the government-wide and governmental funds financial statements are different.

The fund balances of the governmental funds of the Township decreased by \$29,838 to \$273,367. Cash balances of the governmental funds decreased by \$35,210 to \$324,376.

Revenues and expenditure comparisons with the prior year are presented below:

		<u> 2006                                  </u>	_	2005
Total Revenues: General fund Other funds	\$ - -	216,884 500,454 717,338	\$	209,936 276,910 486,846
Total Expenditures: General fund Other funds	-	228,039 519,137 747,176		210,153 243,067 453,220
Change in fund balances	(\$_	29,838)	\$	33,626

Revenues and expenditures reported for 2005 are for a nine month fiscal period. In 2006, expenditures include capital outlay of \$161,705. No capital outlay expenditures were reported for 2005.

### MANAGEMENTS DISCUSSION AND ANALYSIS (Continued) March 31, 2006

**Business-type Funds Financial Information** - Net assets of the business-type funds of the Township increased by \$107,031 to \$786,625. Cash balances of the funds increased by \$42,755 to \$250,151.

Revenue and expense comparisons with the prior year are presented below. Revenues and expenditures for 2005 are for a nine month fiscal period.

	_	2006	_	2005
Total Revenues: Changes for services Interest income Other revenues Net transfers	<b>\$</b> - -	399,530 8,227 29,083 18,139 454,979	\$ -	289,702 3,260 14,050  307,012
Total Expenses: Operating expenses Depreciation Interest expense	-	300,960 38,421 8,567 347,948	<del>-</del>	266,827 38,421 8,949 314,197
Change in net assets	\$ _	107,031	(\$ _	<u>7,185</u> )

### **Other Information**

<u>Debt Service</u> - The Township made principal payments on long-term debt totaling \$55,518 in 2006. Debt service requirements for 2007 include principal payments of \$51,865 and interest payments of \$9,458.

<u>Capital Outlay</u> - The Township's total investment in property and equipment totaled \$2,969,590 as of March 31, 2006. This investment includes business type property and equipment of \$1,395,829 and other property and equipment of \$1,573,761.

<u>Water Well Project</u> - The Township is expected to complete construction of the new water well project during 2007. The total cost of the project is expected to approximate \$310,000 and is being financed with federal grants of approximately \$180,000 and use of available Water Fund cash of approximately \$130,000.

### MANAGEMENTS DISCUSSION AND ANALYSIS (Continued) March 31, 2006

<u>Subsequent Borrowing</u> - Subsequent to the end of the year, the Township approved a \$175,000 line-of-credit secured by real estate owned by the Township. The line-of credit will be used to provide funds to pay-off delinquent payroll tax liabilities and to provide liquidity for Township operations.

### STATEMENT OF NET ASSETS

March 31, 2006

		vernmental Activities		siness-type Activities	_ Total
<u>ASSETS</u>					
Noncapital Assets:					
Cash and certificates of deposit	\$	324,376	\$	250,151	\$ 574,527
Internal balances		30,880	(	30,880)	<u>-</u>
Accounts receivable		17,654		15,053	32,707
Taxes receivable		17,141		-	17,141
Notes receivable		96,167		-	96,167
Due from other governments		8,027			8,027
TOTAL NONCAPITAL ASSETS		494,245		234,324	728,569
Capital Assets:					
Capital assets, net of accumulated depreciatio	n	610,080		<u>738,089</u>	1,348,169
TOTAL ASSETS	\$	<u>1,104,325</u>	\$	972,413	\$ <u>2,076,738</u>
<u>LIABILITIES</u>					
Current Liabilities:					
Accounts payable and other liabilities	\$	105,074	\$	34,913	\$ •
Current portion of noncurrent liabilities		32,336		18,855	<u>51,191</u>
TOTAL CURRENT LIABILITIES		137,410		53,768	191,178
Noncurrent Liabilities:					
Noncurrent portion of notes payable		74,569		25,020	99,589
Noncurrent portion of bonds payable				<u>107,000</u>	<u>107,000</u>
TOTAL LIABILITIES		211,979		<u>185,788</u>	397,767
NET ASSETS					
Invested in capital assets, net of related debt		503,175		587,214	1,090,389
Restricted:				42 noo	42,988
Debt service		200 171		42,988 156,423	545,594
Unrestricted		_389,171		<u> 130,443</u>	<del></del>
TOTAL NET ASSETS		892,346		<u>786,625</u>	1,678,971
TOTAL LIABILITIES AND NET ASSETS	\$	1,104,325	\$	972,413	\$ 2,076,738

See notes to financial statements.

## STATEMENT OF ACTIVITIES

For the year ended March 31, 2006

Net Assets	Total		(3,600)	(35,031)	27,102 (23,428)	(2,106)	(317,419)	(19,836) 84,867 12,925	2,709	80,665	225,023 35.440	44,620 23,991	.	329,074	92,320	1,586,651	1,678,971
Net Revenue (Expense) and Changes in Net Assets	Business-type Activites		<del>⇔</del>			l	I	(19,836) 84,867 12,925	2,709	80,665	( 1	8.227	18,139	26,366	107,031	679,594	786,625 \$ =
Net Revenue (Exp	Governmental Activities		\$ (3,600) (231,318)	(48,036) (35,031)	27,102 (23,428)	(2,106)	(317,419)	<del>69</del>			225,023	44,620	(18,139)	302,708	(14,711)	907,057	\$ 892,346 \$
ro	Capital Grants and Contributions		4,755	15,075	10,489	1 1	\$ 30,319	\$	'	\$							
Program Revenues	Operating Grants and Contributions		3 - \$	80,322	24,135		\$ 105,457	\$ - \$	-	\$ 9,092				TRANSFERS		restatex	
	Charges for Services		\$ 22,742	1 1	53,761 1,829	1 1	\$ 78,332	\$ 92,531 192,394 31,996	82,609	\$ 399,530		enuci		REVENUES ANI	asset	Net assets - beginning of year as restated	d of year
	Fynenses			128,358 50,106	50,794 35,746	2,106	\$ 531,527	\$ 112,367 107,527 48.154	79,900	\$ 347,948	General Revenues Property taxes	Other local revenues	Transfers	TOTAL GENERAL REVENUES AND TRANSFERS	Change in net assets	Net assets - be	Net assets - end of year
		Functions/Programs Governmental Artivities		Public safety Public works	Health and welfare Recreation and culture	Interest on long-term deb Other	TOTAL GOVERNMENTAL ACTIVITIES	Business-type Activities Water system Park Marina	Fuel system	TOTAL BUSINESS-TYPE ACTIVITIES				TC			

See notes to financial statements

# GOVERNMENTAL FUNDS BALANCE SHEET

March 31, 2006

Total Governmental Funds	\$ 324,376 17,654 17,141 96,167 8,027 116,375	\$579.740	\$ 105,074 115,804 85,495	306,373	146,562	273,367	\$579,740
Nonmajor Governmental Funds	\$ 76,757 685 5,501 - -	\$ 132,306	\$ 5,501	5,501	- 126.805	126.805	\$
Revolving Loan Fund	\$ 38,400 - 96,167 - 49,448	\$184,015	\$ 96,167 20.000	116,167	67,848	67.848	\$184,015
Ambulance Fund	\$ 28,336 16,545 - - 10,000	\$ 54,881	\$ 323	323	54,558	54,558	\$ 54.881
Improvement Fund	\$ 50,562 - 9,482 	\$ 67.293	\$ 216 9,482	869.6	57,595	57.595	\$ 67.293
Beach Access Fund	\$ 11,270	\$11,270	· · ·	1	11,270	11,270	\$11_270
General Fund	\$ 119,051 424 2,158 - 8,027 315	\$ 129,975	\$ 104,535 4,654 65,495	174,684	( 44,709)	( <u></u>	\$ 129.975
	ASSETS Cash and certificates of deposit Accounts receivable Taxes receivable Notes receivable Due from other governments Due from other funds	TOTAL ASSETS	LIABILITIES Accounts payable and accrued expenses Deferred revenue Due to other funds	TOTAL LIABILITIES	FUND BALANCES Unreserved Unreserved nonmajor funds:	TOTAL FUND BALANCES ( 44.709)	TOTAL LIABILITIES AND FUND BALANCES \$\frac{129.975}{}\$

See notes to financial statements.

### RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS

March 31, 2006

Total fund balances per governmental funds balance sheet	\$	273,367
Amounts reported for governmental activities in the statement of net assets are different because:		
Capital assets are not reported in the governmental funds balance sheet because they are not current financial resources, but they are reported in the statement of net assets.		610,080
Certain receivables are deferred in the governmental funds balance sheet because they are not available to pay current period expenditures, but they are not deferred in the statement of net assets.		115,804
Certain liabilities and long-term obligations are not reported in the governmental funds balance sheet because they are not due and payable, but they are presented in the statement of net assets.	(	106,905)
TOTAL NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$	892,346

# GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

For the year ended March 31, 2006

	<b>⊙</b>	General Fund	Beach Access Fund	1	Improvement Fund	Ambulance Fund	Revolving Loan Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues: Taxes Federal sources State sources Local sources Charges for services Interest and rentals Other	€	65,939 \$ -35,606 14,600 7,115 25,193	10,489	\$ 102	101,462 79,206 18,200 - 2,630 1,431 404	\$ - 24,135 46,392 605 3,039	\$	\$ 58,841 - 1,016 100 9,198 2,256 2,384	\$ 226,242 79,206 54,822 49,324 72,651 21,445
TOTAL REVENUES		162,884	10,591	<u>161</u>	203,333	74,171	30,878	73,795	555,652
Expenditures: Legislative General government Public safety Public works Health and welfare Recreation and culture Debt service Other functions TOTAL EXPENDITURES Excess of Revenues (Expenditures) Other Financing Sources (Uses): Transfers in Transfers out Loan proceeds TOTAL OTHER SOURCES (USES) Change in Fund Balances		3,600 211,302 - - 13,137 - - - - - 54,000 54,000 - - - - - - - - - - - - - - - - - -		- - 01,572 10,000 - 11,572 00,981) ( - - - - - - - - - - - - - - - - - - -	39,251 74,927 106,906 - - - - 229,068 25,735) 1,028 10,500) 31,800 31,800	40,508 - - - - - - - - 33,663 - ( 8,400) - - ( 8,400)		24,007 - 6,861 9,517 18,577 - - 14,833 ( 9,125) ( 4,267)	3,600 250,553 98,934 106,906 47,369 124,226 36,561 (113,499) (113,499) (78,025) 101,800 (78,025) (29,838)
Fund Balances, beginning of year as restated Fund Balances, end of year	_ <b>⊛</b>	33,554) 44,709)	42,251 \$ 11,270	<u>251</u> \$	61,002 57,595	\$ 29,295	\$ 67,848	116,239 \$ 126,805	\$ 273.367

See notes to financial statements.

### RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES

For the year ended March 31, 2006

Net change in total fund balances per governmental fund financial statement of revenues, expenditures, and changes in fund balances	(\$	29,838)
Amounts reported for governmental activities in the statement of activities is different because:		
Capital outlays are reported as expenditures in the governmental funds financial statement because they use current financial resources, but they are depreciated over their estimated economic lives in the statement of activities. The amount of current year		
capital outlay in excess of current year depreciation.		103,169
Revenues that are not available to pay current obligations are not reported in the governmental funds financial statement, but they are presented in the statement of activities.	(	20,697)
Repayment of long-term debt is shown as an expenditure in the governmental funds financial statement but is not reported in the statement of activities.		34,455
Proceeds from long-term debt is shown as revenue in the governmental funds financial statement but is not reported in the statement of activities.	( .	<u>101,800</u> )
Change in net assets of governmental activities	(\$ .	<u>14,711</u> )

See notes to financial statements.

### STATEMENT OF NET ASSETS BUSINESS-TYPE FUNDS

March 31, 2006

	Fuel System Fund	Woodland Park Fund	Marina Fund	Water System Fund	Total
<u>ASSETS</u>					
Current Assets:					
Cash \$	16,576 \$	35,118 \$	5,809 \$	192,648 \$	250,151
Accounts receivable	2,218	-	-	12,835	15,053
Due from other funds	<del>_</del> -	19,435		20,024	39,459
TOTAL CURRENT ASSETS	18,794	54,553	5,809	225,507	304,663
Noncurrent Assets:					
Capital assets	100,000	412,885	114,414	897,506	1,524,805
Less: accumulated depreciation	(30,000)	(134,161)	(6,750)	(615,805)	(786,716 <u>)</u>
-	70,000	278,724	107,664	281,701	738,089
TOTAL ASSETS	88,794	333,277	113,473	507,208	1,042,752
<u>LIABILITIES</u>					
Current Liabilities:					
Accounts payable and accrued expenses	-	850	-	2,859	3,709
Due to other funds	-	48	70,140	151	70,339
Deferred revenues	-	-	-	31,204	31,204
Current portion of noncurrent liabilities	5,632	4,223	<u> </u>	9,000 _	18,855
TOTAL CURRENT LIABILITIES	5,632	5,121	70,140	43,214	124,107
Noncurrent Liabilities:					
Notes payable	13,555	11,465	-	-	25,020
Bonds payable				107,000	107,000
TOTAL LIABILITIES	19,187	16,586	70,140	150,214	256,127
NET ASSETS Invested in capital assets, net of related debt	50,813	263,036	107,664	165,701	587,214
Restricted for debt service	-	-	-	42,988	42,988
Unrestricted	18,794	53,655	(64,331)	148,305	156,423
TOTAL NET ASSETS \$	69,607 \$	316,691 \$	43,333 \$	356,994 \$_	786,625

### STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS BUSINESS - TYPE FUNDS

For the year ended March 31, 2006

	Fuel System Fund	Woodland Park Fund	Marina Fund	Water System Fund	Total
Operating Revenues:			_		
Charges for services	\$ 82,609 \$ _	192,394 \$	31,996 \$_	92,531 \$_	399,530
TOTAL OPERATING REVENUES	82,609	192,394	31,996	92,531	399,530
Operating Expenses:					
Wages and benefits	1,300	53,169	2,059	40,978	97,506
Office and supplies	255	8,287	2,017	4,701	15,260
Contracted services	704	3,931	1,579	4,861	11,075
Utilities and fuel	70,628	31,692	31,328	11,821	145,469
Repairs and maintenance	247	512	8,921	21,970	31,650
Depreciation	5,000	9,347	2,250	21,824	38,421
TOTAL OPERATING EXPENSES	78,134	106,938	48,154	106,155	339,381
Operating Income (Loss)	4,475	85,456	(16,158)	(13,624)	60,149
Nonoperating Revenues (Expenses):					
Interest income	-	2,030	390	5,807	8,227
Interest expense	(1,766)	(589)	-	(6,212)	(8,567)
Operating grants and contributions		<u> </u>	9,092	<u> </u>	9,092
Income before capital contributions					
and transfers	2,709	86,897	(6,676)	(14,029)	68,901
Capital contributions	-	-	19,991	-	19,991
Transfers in	7,700	-	· -	60,984	68,684
Transfers out	(500)	(40,717)	(3,300)	(6,028)	(50,545)
CHANGE IN NET ASSETS	9,909	46,180	10,015	40,927	107,031
Net assets, beginning of year, as restate	ed <u>59,698</u>	270,511	33,318	316,067	679 <u>,594</u>
Net assets, end of year	\$69,607	316,691	43,333	356,994	786,625

## STATEMENT OF CASH FLOWS BUSINESS-TYPE FUNDS

For the year ended March 31, 2006

Total	\$ 392,966	95,222	9,092 68,684 50.545)	27,231	30,750 20,000	19,991 128,976) 21,065) 8,605)	( <u>87,905)</u>	8.227	8.227	42,775	207,376	250.151
Water System Fund	\$ 81,670 ( 81,965)	(	- 60,984 ( <u>6,028</u> ) (	54,956	( 10,485)	32,562) ( ( 9,000) ( ( 6,250) (	( <u>58.297</u> )	5.807	5.807	2,171	190,477	192.648
Marina Fund	\$ 31,996 ( 45,904)	( 13.908)	9,092	5.792	54,472	19,991 (67,414)	7,049	390	390	(22)	6,486	5.809
Woodland Park Fund	\$ 192,394 ( 96,74 <u>1</u> )	95,653		( 40,717)	( 12,454) 20,000	( 29,000) ( 6,812) ( 582)	( 28.855)	2,030	2.030	28,111	7.007	\$35.118
Fuel System Fund	\$ 86,906 73,134)	13,772	7,700	7,200	783)	5,253) 1,766)	7.802)		1	13,170	3.406	\$ 16.576
	Cash Flows From Operating Activities: Receipts from customers Payments to suppliers and employees		Cash Flows From Noncapital Financing Activities: Subsidies received Transfers from other funds Transfers to other funds (		Cash Flows From Capital and Related Financing Activities: Changes in interfund activity Proceeds from debt	Capital contributions Purchase of eapital assets Payment of debt Payment of interest expense  (		Cash Flows From Investing Activities: Interest income received		Net Increase (Decrease) in Cash	Cash, beginning of year	Cash, end of year

See notes to financial statements.

# RECONCILIATION OF OPERATING INCOME TO CASH FLOWS FROM OPERATING ACTIVITIES BUSINESS-TYPE FUNDS

For the year ended March 31, 2006

Fuel Woodland System Park Marina Fund Fund Fund	\$ 14,475 \$ 85,456 (\$	ig Income to		4,297	ayable	·	ities $\$$ 13,772 $\$$ 95,653 ( $\$$ 13,908)
	Operating income (loss)	Adjustments to Reconcile Operating Income to	Cash Flows From Operating Activities: Depreciation	(Increase) decrease in accounts receivable	Increase (decrease) in accounts payable	and accided expense Increase in deferred revenues	Cash Flows From Operating Activities

See notes to financial statements.

### FIDUCIARY FUNDS STATEMENT OF ASSETS AND LIABILITIES

March 31,2006

	Agency <u>Funds</u>
ASSETS Cash	\$5,888
	\$5,888
LIABILITIES  Due to other governmental unites	\$ <u>5,888</u>
	\$5,888

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Township of Burt have been prepared in accordance with generally accepted accounting principles in the United States of America as applicable to governmental entities. A summary of the significant accounting policies followed in the preparation of the financial statements are presented below.

- A) Reporting Entity The Township of Burt's financial statements present the Township as the primary government. The Township does not have any component units.
- **B)** <u>Basic Financial Statements</u> The Township's basic financial statements are comprised of the following five components:
  - 1) Government-wide financial statements
  - 2) Governmental funds financial statements
  - 3) Business-type funds financial statements
  - 4) Fiduciary funds financial statements
  - 5) Notes to the financial statements
- 1) Government-wide financial statements report information on all of the nonfiduciary activities of the Township. The effect of interfund activity has generally been removed from these statements. Governmental activities normally supported by taxes and intergovernmental revenues are reported separately from business-type activities which rely to a significant extent on fees and charges for support.

The Statement of Net Assets displays the assets, liabilities and net assets of the Township as a whole. The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenue. Program revenues include user fees, and grants and contributions restricted for specific operational or capital acquisition purposes. Taxes, unrestricted state grants and other revenues not properly reported as program revenues are reported as general revenues.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

2) Governmental funds financial statements report on the individual governmental funds of the Township. Major governmental funds are reported on separately and nonmajor governmental funds are grouped for reporting purposes

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenue to be available if they are collected within 60 days of the end of the current fiscal period. Significant revenue sources meeting the availability criteria include state shared revenues. Various receivables collected after the period of availability would be recorded as deferred revenues.

Expenditures generally are recorded when a liability is incurred. Expenditures not normally paid from currently available resources are recorded when payment is due. Examples of expenditures recorded when due would include debt service expenditures, expenditures relating to compensated absences, and claims and judgements.

The individual governmental funds are each considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The Township's governmental funds can be classified into two specific fund types. The specific fund types, purposes and the actual funds maintained by the Township, are as follows:

General Fund - The General Fund is the general operating fund of the Township. It is used to account for all financial resources and transactions not properly or legally accounted for in another of the Township's funds.

<u>Special Revenue Funds</u> - The Township's special revenue funds are used to account for proceeds of specific revenue sources or to finance specific activities as required by law or administration regulations. The following special revenue funds are maintained by the Township:

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Major Funds:

- Beach Access Fund
- Improvement Fund
- Ambulance Fund
- Revolving Loan Fund

### Nonmajor Funds:

- Medical Facility Fund
- Harbor Fund
- · Liquor Law Enforcement Fund
- · Youth Center Fund
- · Fire Department Fund
- 3) <u>Business-type funds financial statements</u> report proprietary funds that include enterprise funds. The Township's enterprise funds include the following:
  - Fuel System Fund
  - · Woodland Park Fund
  - Marina Fund
  - Water System Fund

The focus of proprietary fund measurement is upon determination of operating income, changes in net assets, financial position, and cash flows using the accrual basis of accounting. The generally accepted accounting principles applicable are those similar to businesses in the private sector.

Amounts reported as program revenue include: (1) charges to customers or applicants for goods, services or privileges provided: (2) operating grants and contributions; and (3) capital grants and contributions.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of the Township's proprietary funds relate to charges to customers for sales and services. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, depreciation on capital assets and debt costs associated with financing capital acquisitions. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

- Fiduciary fund financial statements are used to report assets held in a trustee or agency capacity for others and are not available to support general Township programs. The fiduciary funds are excluded from the government-wide financial statements. Fiduciary funds use the accrual basis of accounting. The Township's only fiduciary fund is the Current Tax Collection Fund.
- Notes to the financial statements provide information to the reader that is considered critical to the readers understanding of the financial statements and the Township's financial position and activities. The disclosures provide information that generally cannot be determined by a reading of the other sections of the financial statements.
- C) <u>Budgets</u> The Township prepares and adopts budgets on a modified accrual basis. Unexpended appropriations lapse at the end of the fiscal year. The Township's general fund and special revenue fund expenditure budgets are adopted at the activity level. The Township Supervisor is responsible for the preparation and monitoring of the budget. The Township Board is responsible for the approval of the original budgets and any subsequent amendments.
- **D)** <u>Accounts Receivable</u> Property taxes and other accounts receivable are shown net of any allowance for amounts that the Township believes will be uncollectible. Amounts due from other governments represent accounts receivable from federal, state and local governments.
- E) <u>Capital Assets</u> Capital assets, which include property, plant, and equipment are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Township as assets with an initial cost of more than \$2,500 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The Township has elected not to retroactively record the value of infrastructure assets.

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Capital assets are depreciated using the straight-line method over the following useful lives:

•	Fuel system	20 years
•	Water system	40 years
•	Buildings and improvements	40 years
•	Land improvements	20 years
•	Vehicles	5 years
•	Equipment	5 years

Capital assets are recorded as an asset and depreciated for the government-wide financial statements and proprietary fund statements but are not recorded in the governmental fund financial statements. The acquisition of capital assets are reported as an expenditure in the governmental fund financial statements when acquired.

- F) <u>Deferred Revenues</u> Deferred revenues have met the asset recognition criteria but have not met the revenue recognition criteria. Deferred revenues include accounts receivable not received within the availability period of 60 days.
- G) Noncurrent Liabilities Noncurrent liabilities are reported in the government-wide financial statements but are not reported in the governmental funds financial statements. Proceeds from noncurrent liabilities and payments on those liabilities are recorded as other financing sources and debt service expenditures, respectively, in the governmental funds financial statements.
- H) Net Asset Classifications In the Government-wide financial statements, equity is classified as net assets and displayed in two components:
- Invested in capital assets, net of related debt consists of capital assets net of
  accumulated depreciation and reduced by the outstanding balances of any bonds,
  mortgages, notes or other borrowings that are attributable to the acquisition,
  construction, or improvement of those assets.
- 2. Restricted net assets for debt service.
- 3. Unrestricted net assets all other net assets.

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

I) <u>Property Taxes</u> - The Township's annual property tax on real and personal property within the Township is levied on December 1, and is based on taxable valuation of property as of the preceding December 31. In addition to collecting their own taxes, the Township also acts as collection agent for all over-lapping governments in the Township. The Township's portion of the tax is collected between December 1 and February 28. Delinquent real property taxes are subsequently turned over to the County which maintains a tax revolving fund with permits the County to pay the Township 100% of the delinquent real taxes whin approximately two or three months after the delinquency date of February 28.

The Township generally recognizes property taxes as revenue in the year the taxes are levied. Property taxes not meeting the availability criteria are recorded as deferred revenue in the governmental fund financial statements.

J) <u>Use of Estimates</u> - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

### NOTE 2 - RESTATEMENT OF PRIOR YEAR BALANCES

The Township has restated the beginning fund balances and net assets of their governmental and business-type funds due to the correction of certain errors used in the preparation of their prior year financial statement. The effect of these error corrections was to reduce the beginning fund balance in the governmental fund financial statements from \$386,536 to \$303,205 and to increase the beginning net assets of the governmental activities in the government-wide financial statements from \$896,382 to \$907,057. In addition, the beginning net assets of the business-type funds decreased from \$709,028 to \$679,594.

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### NOTE 3 - <u>CASH DEPOSITS</u>

Michigan compiled laws authorize and limit deposits and investments to federally insured financial institutions with offices in the State of Michigan, direct obligations of the United States, certain obligations of the State of Michigan or its' political subdivisions, specific investment grade short-term commercial paper, bankers acceptances of United States banks and mutual funds investing in authorized investment types.

Cash deposits are recorded at cost. At March 31, 2006, the carrying amount of the Township's cash deposits was \$580,415 and the bank balance was \$602,886, of which \$496,998 was uninsured and uncollateralized.

### NOTE 4 - <u>CAPITAL ASSETS</u>

The following summarizes capital asset activity for the year ended March 31, 2006:

		Balance April 1, 2005	1	Additions	Disposals and djustments		Balance March 31, 2006
Governmental Activities							
Nondepreciated Capital Assets:							
Land	\$	54,200	\$	100,905	\$ -	\$	155,105
Depreciated Capital Assets:							
Buildings and improvements		940,500		-	-		940,500
Land improvements		-		29,000	-		29,000
Vehicle		340,862		31,800	-		372,662
Equipment		238,199	-	4 <u>,755</u>		-	242,954
TOTAL COST	· _	<u>1,573,761</u>	-	<u>166,460</u>		1	,740,221
Accumulated Depreciation:							
Buildings and improvements	(	560,762)	(	23,512)		(	584,274)
Land improvements	(	- )	(	- )	-	(	- )
Vehicles	(	293,754)	(	13,910)	-	(	307,664)
Equipment	È.	217.089)	( -	21,114)		( _	238,203)
TOTAL ACCUMULATED	( .	1.071.605)	( _	<u>58,536</u> )		( )	L.130.141)
NET CAPITAL ASSETS	\$	502,156	\$_	107,924	\$ 	\$_	610,080

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### NOTE 4 - <u>CAPITAL ASSETS (Continued)</u>

Business-type Activities								
Nondepreciable Capital Assets:					_		•	<b>50</b> 01 1
Land	\$	22,000	\$	50,014	\$	-	\$	72,014
Construction-in-progress		-		32,562		-		32,562
Depreciated Capital Assets:								
Water system		854,944		-		-		854,944
Fuel system		100,000		-		-		100,000
Land improvements		45,000		31,400		_		76,400
Buildings	-	373,885	_	15,000			_	388,885
TOTAL COST		1,395,829	_	128,976			<u>1</u>	1,524,805
Accumulated Depreciation:								
Water system	(	593,980)	(	21,824)		-	(	315,804)
Fuel system	(	25,000)	(	5,000)		-	(	30,000)
Land improvements	ì	4,500)	(	2,250)		_	(	6,750)
Buildings	( .	124,815)	•	9,341)			(_	134.162)
TOTAL ACCUMULATED	( .	748,295)	( _	38,421)			( _	786,716)
NET CAPITAL ASSETS	\$_	647,634	\$_	90,555	\$		\$_	738,089

Depreciation expense was charged to the following functions in the Township's Statement of Activities in the government-wide financial statements:

Governmental activities:		
General government	\$	9,262
Public safety		29,424
Public works		4,000
Health and welfare		3,425
Recreation and culture		12,425
Business-type activities:		
Water system		21,824
Park		9,347
Marina		2,250
Fuel system	-	5,000
	\$	96,957

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### **NOTE 5- DEFERRED REVENUES**

As of March 31, 2006, the Township's deferred revenues consisted of the following in the governmental funds financial statements:

Taxes receivable State revenue sharing receivable Note receivable	\$ 17,141 2,496 96,167
Trote receivable	\$ 115,804

### NOTE 6 - NONCURRENT LIABILITIES

Noncurrent liabilities in the government-wide financial statements consist of bonds and notes payable. A summary of changes in these long-term debt amounts is as follows for the year ended March 31, 2006:

### Governmental Activities

	Balance April 1, 2005	Additions	Reductions	Balance March 31, 
Installment notes Land contract	\$ 39,560 	\$ 31,800 <u>70,000</u>	\$ 24,455 10,000	\$ 46,905 60,000
	\$ <u>39,560</u>	\$ <u>101,800</u>	\$ <u>34,455</u>	\$ <u>106.905</u>
Outstanding obligations at Marc	ch 31, 2006 co	nsisted of the	following:	
Installment note for fire equipm of \$9,289, including interest at 6	\$ 20,586			
Installment note for public work \$5,925, including interest at 4.5	26,319			
Land contract payable in annual	60,000			
•				\$ <u>106,905</u>

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### NOTE 6 - NONCURRENT LIABILITIES (CONTINUED)

Estimated principal and interest payments through maturity are as follows:

Year ended March 31, 2007 2008 2009 2010 2011 2012	\$ \$	Principal 32,336 17,945 15,177 15,410 16,037 10,000	\$ - \$ =	2,167 1,062 748 515 272 - 4,764	\$	Total 34,503 19,007 15,925 15,925 16,309 10,000
Business-type Activities						
•	Balance April 1, 2005	Addition	<u>s</u>	Reduction	<u>s</u>	Balance March 31, 2006
Bonds Installment notes	\$ 125,000 26,940	\$ - 	\$ <u>0</u>	9,000 12,06		116,000 34,877
	\$ <u>151,940</u>	\$20,00	<u>o</u> \$	21,06	<u>3</u> 5	\$ <u>150,877</u>
Bond proceeds were used for the construction of the water system.  The unlimited tax general obligation revenue bond debt is held by the federal government and requires semi-annual interest payments						
at 5.0% and principal payme					\$	116,000
Fuel system note payable in annual payments of \$7,019, including interest at 7.0%						17,188
Park system installment note \$5,000, plus interest at 4.0%		nnual paym	ents	of		<u>15,689</u>
					\$	150,877

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### NOTE 6 - NONCURRENT LIABILITIES (CONTINUED)

Estimated principal and interest payments through maturity are as follows:

	Principal	<u>Interest</u>	<u>Total</u>
Year ended March 31, 2007	\$ 19,529	\$ 7,291	\$ 26,820
2008	19,979	6,389	26,368
2009	22,369	5,468	27,837
2010	9,000	4,450	13,450
2011	10,000	4,000	14,000
Five years ended March 31, 2016	50,000	12,500	62,500
Two years ended March 31, 2018	20,000	1,500	21,500
	\$ 150,877	\$ 41,598	\$ <u>192,475</u>

### NOTE 7 - <u>INTERFUND BALANCES</u>

Interfund balances as of March 31, 2006 are as follows:

Receivable Fund	ivable Fund Payable Fund		<u>Amount</u>		
General	Water System	\$	151		
General	Marina		164		
Ambulance	General		10,000		
Woodland Park	General		8,907		
Nonmajor funds	General		39,339		
Improvement	General		7,249		
Nonmajor	Marina		10,000		
Woodland Park	Marina		10,527		
Revolving Loan	Marina		49,449		
Water System	Revolving Loan		20,000		
Water System	Woodland Park		24		
Nonmajor funds	Woodland Park	_	24		
		\$	155 834		

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### NOTE 7 - INTERFUND BALANCES (Continued)

Interfund balances as of March 31, 2006 originated for the following purposes:

Short-term advances for purposes of investment yield	\$ 50,000
Short-term liquidation advances	96,698
Time lag between dates items are charged to funds and the reimbursement thereof	9,136
	\$ <u>155,834</u>

### NOTE 8 - INTERFUND TRANSFERS

Interfund transfers for the year ended March 31, 2006 are as follows:

Transferred to Fund	Transferred from Fund	Amount
General	Woodland Park	\$ 30,000
General	Fuel System	500
General	Marina	1,500
General	Improvement	9,000
General	Water	3,500
General	Ambulance	7,500
General	Nonmajor funds	2,000
Improvement	Water	1,028
Fuel System	Water	1,500
Water	Improvement	50,000
Water	Park	4,859
Water	Nonmajor funds	6,125
Fuel System	Nonmajor funds	1,000
Nonmajor funds	Park	4,858
Fuel System	Ambulance	900
Fuel System	Improvement	1,500
Fuel System	Marina	1,800
Fuel System	Woodland Park	1,000
		\$ 128 570

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### **NOTE 8 - INTERFUND TRANSFERS (Continued)**

Interfund transfers to the General Fund are for the purpose of subsidizing the expenditures of the General Fund. Transfers to the Water System Fund were principally to assist in the financing of the construction of the new water well. Transfers to the Fuel System Fund were principally to assist in the debt service requirements for paydown of the fuel system debt.

### NOTE 9 - RISK MANAGEMENT

The Township is exposed to various risk of loss related to torts, theft, accident, errors, omissions, injury and disaster. The Township's principal resource used to manage these risks is through the purchase of commercial property and liability insurance policies.

### NOTE 10 - BUDGET OVEREXPENDITURES

Expenditures in excess of budget amounts are in violation of State budgetary law. The following excess expenditures were incurred during the current year.

	Budget	-	Actual	Overez	<u>xpenditure</u>
General Fund:		•	2.002	Φ	750
Board of review	\$ 2,150	\$	2,902	\$	752
Assessor	15,100		16,504		1,404
Payroll taxes, penalties					
& interest	10,500		31,373		20,873
	,		r		
Beach Access Fund:					
Recreation - capital outlay	-		101,572		101,572
Debt service	_		10,000		10,000
Dear solvies			•		
Improvement Fund:					
General government	17,572		39,521		21,679
Public safety	24,000		74,927		50,927
Public works	102,373		106,906		4,533
Debt service	1,028		7,984		6,956
Dept Service	1,020		,,,,,,,,,		5,250
Harbor Fund	-		7,579		7,579

### NOTES TO FINANCIAL STATEMENTS

March 31, 2006

### **NOTE 11 - OTHER LIABILITIES**

Included in other liabilities of the governmental funds at March 31, 2006 are unpaid delinquent payroll taxes, penalty and interest of \$100,190, including penalty and interest of \$37,256. Substantially all of these outstanding amounts were paid subsequent to March 31, 2006.

### NOTE 12 - FUND DEFICIT

The Township's General Fund had a deficit fund balance at March 31, 2006 of \$44,709. This represents an increase during the year of \$11,155 from the prior year deficit, as restated, of \$33,554.

### **NOTE 13 - SUBSEQUENT EVENTS**

On September 20, 2006, the Township Board approved a \$175,000 line-of-credit which is secured by real estate owned by the Township. Total draws against the line-of-credit as of October 6, 2006 were \$100,000. The draws were used principally to pay short-term notes used by Township to pay delinquent taxes.



### GENERAL FUND BUDGETARY COMPARISON SCHEDULE

		Budget	_Actual_	Fav	riance - rorable avorable)
Revenues:					
Taxes	\$	64,355 \$	,	\$	1,584
State sources		30,000	35,606		5,606
Local sources		11,900	14,600		2,700
Charges for services		12,630	14,431		1,801
Interest and rentals		8,930	7,115	(	1,815)
Other		<u>38,861</u>	25,193	( _	<u>13,668</u> )
TOTAL REVENUES		166,676	162,884	( _	3,792)
Eurondituros					•
Expenditures:		4,750	3,600		1,150
Legislative		234,964	211,302		23,662
General government Recreation and culture		20,694	13,137		7,557
Recreation and culture		20,074	<u> 13,137</u>	_	7,007
TOTAL EXPENDITURES		260,408	228,039	_	32,369
Excess of revenues (expenditures)	(	93,732) (	65,155)		28,577
Other Financing Sources (Uses): Transfers in		57,900	54,000	( _	3,900)
TOTAL OTHER SOURCES (USES)		57,900	54,000	( _	3,900)
Change in Fund Balance	(	35,832) (	11,155)		24,677
Fund Balance, beginning of year	(	33,55 <u>4</u> ) (	33,554)		,
rund Dalance, ocganing of year	(			-	
Fund Balance, end of year	(\$	<u>69,386</u> ) (\$	44,709)	\$ _	24,677

### OF BURT

### BEACH ACCESS FUND BUDGETARY COMPARISON SCHEDULE

		Budget		Actual	F	/ariance - avorable nfavorable)
Revenues:	•		m	10.400	ø	10 490
Local sources	\$	-	\$	10,489	\$	10,489
Interest and rentals	-		-	102		<u> 102</u>
TOTAL REVENUES				10,591		10,591
Expenditures:						
Recreation and culture		_		101,572	(	101,572)
Debt service		_		10,000	ì	10,000)
Debt service	•			10,000	•	
TOTAL EXPENDITURES	-			111,572	(	<u>111,572</u> )
Excess of revenues (expenditures)		-	(	100,981)	(	100,981)
Other Financing Sources (Uses): Loan proceeds				70 <u>,000</u>		<u>70,000</u>
TOTAL OTHER SOURCES (USES)				70 <u>.000</u>		<u>70,000</u>
Change in Fund Balance Fund Balance, beginning of year		- 42,251	(	30,981) 42,251	(	30,981)
Fund Balance, end of year	\$	42,251	\$	11,270	(\$	<u>30,981</u> )

### IMPROVEMENT FUND BUDGETARY COMPARISON SCHEDULE

							/ariance -
							Favorable
			Budget		<u>Actual</u>	<u>(Ur</u>	<u>nfavorable)</u>
Revenues:							
Taxes		\$	119,580	\$	101,462	(\$	18,118)
Federal grants			24,000		79,206		55,206
State grants			15,000		18,200	,	3,200
Charges for services	S		2,800		2,630	(	170)
Interest and rentals			750		1,431		681
Other			<u>250</u>		<u>404</u>		<u> 154</u>
	TOTAL REVENUES		162,380		203,333		40,953
	TOTAL REVENUES		102,500		203,333		
Expenditures:	•						
General governmen	t		17,572		39,251	(	21,679)
Public safety			24,000		74,927	(	50,927)
Public works			102,373		106,906	(	4,533)
Debt service			1,028		7,984	(	<u>6,956</u> )
TO	TAL EXPENDITURES		<u>144,973</u>		229,068	(	<u>84,095</u> )
Excess of revenues (	expenditures)		17,407	(	25,735)	(	43,142)
`	•						
Other Financing Sou	rces (Uses):				•		
Transfers in			-		1,028		1,028
Transfers out		(	10,500)	(	10,500)		-
Loan proceeds					<u>31,800</u>		31,800
	TOTAL OTHER						
	SOURCES (USES)	(	<u>10,500</u> )		22,328		32,828
	BOOKELS (COLO)	,	10,000)		124020		
Change in Fund Bala	ence		6,907	(	3,407)	(	10,314)
Fund Balance, begins			61.002	`	61,002	·	
	•		<b>65</b> 000		55 505	,	10.214
Fund Balance, end or	f year		<u>67,909</u>		<u>57,595</u>	(	<u>10.314</u> )

### AMBULANCE FUND BUDGETARY COMPARISON SCHEDULE

		_Budget_		Actual	Fa	ariance - avorable favorable)
Revenues:		Buuget	-	Actual	1011	<u>iavorabicj</u>
Local sources	\$	25,000	\$	24,135	(\$	865)
Charges for services		24,000		46,392		22,392
Interest and rentals		-		605		605
Other		-	_	3,039		3,039
TOTAL REVENUES	_	49,000	_	74,171		25,171
Expenditures:						
Health and welfare - ambulance		41,105	_	40,508	,	<u>597</u>
TOTAL EXPENDITURES		41,105	_	40,508	,	597
Excess of revenues (expenditures)		7,895		33,663		25,768
Other Financing Sources (Uses): Transfers out	(	<u>5,900</u> ) (	_	<u>8,400</u> )	(	2,500)
TOTAL OTHER SOURCES (USES)	(	<u>5,900</u> ) (	_	8,400)	(	2,500)
Change in Fund Balance		1,995		25,263		23,268
Fund Balance, beginning of year		<u>29,295</u>	_	29,295		
Fund Balance, end of year	\$	<u>31,920</u>	\$ _	<u>54,558</u>	\$	23,268

### REVOLVING LOAN FUND BUDGETARY COMPARISON SCHEDULE

	Budget	<u>Actual</u>	Variance - Favorable (Unfavorable)
Revenues:	\$ 10,500 \$	9,936	(\$ 564)
Interest Other - principal collections	20,000 s	20,942	942
Other - principal concetions			
TOTAL REVENUES	30,500	30,878	378
Expenditures:			
Other - administration	<u>1,150</u>	1,002	148
TOTAL EXPENDITURES	1,150	1,002	148
Excess of revenues (expenditures)	29,350	29,876	526
Other Financing Sources (Uses): Transfers in Transfers out	5,000 ( <u>55,000</u> ) (	- 50,000)	( 5,000) 5,000
TOTAL OTHER SOURCES (USES)	(	50,000)	
Change in Fund Balance Fund Balance, beginning of year	( 20,650) ( <u>87,972</u>	20,124) <u>87,972</u>	526
Fund Balance, end of year	\$ <u>67,322</u> \$	67,848	\$526



# NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET

March 31, 2006

Total	\$ 76,757 685 5,501 49,363	\$ 132,306	\$ 5.501	5,501	126.805	126.805	\$132,306
Fire Department Fund	\$ 27,109 - 4,711	\$ 51,159	\$ 4,711	4,711	46,448	46,448	\$51,159
Youth Center Fund	· · · ·	S	<b>↔</b>	1		1	
Liquor Law Enforcement Fund	· · · ·	<b>₩</b>	€ <del>S</del>	1	•	1	·
Harbor F <u>u</u> nd	\$ 46,729 - 790 30,024	\$ 77.543	\$	790	76,753	76.753	\$ 77,543
Medical Facility Fund	\$ 2,919 685	\$ 3,604	٠	1	3,604	3,604	\$ 3,604
	ASSETS Cash Accounts receivable Taxes receivable Due from other funds	TOTAL ASSETS \$ ===3	LIABILITIES Deferred revenues	TOTAL LIABILITIES	FUND BALANCES Unreserved	TOTAL FUND BALANCES	TOTAL LIABILITIES AND FUND BALANCES \$

# NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

Total	\$ 58,841 1,016 100 9,198 2,256 2,384	73,795	24,007 6,861 9,517 18,577	58,962	14,833	4,858 9,125)	4.267)	10,566	\$ 116,239
Fire Department Fund	\$ 50,394 \$ - 100 - 765 - 2,257	53,516	22,991 - - 18.577	41,568	11,948	7,625) (	( 7.625) (	4,323	42.125 \$ 46,448
Youth Center Fund	1,829	1,829	1,938	1.938	( 109)	1 1 1		(601 )	\$
Liquor Law Enforcement Fund	1,016	1,016	1,016	1,016		1 r 1			es
Harbor Fund	\$ 8,447 - - 1,247	9,821	7,579	7,579	2,242	4,858 ( 1,500)	3,358	2,600	\$ 71.153
Medical Facility Fund	\$ - 7,369 244	7,613	6,861	6,861	752		•	752	\$ 3,604
	Taxes Taxes State sources Local sources Charges for services Interest and rentals Other	TOTAL REVENUES	Expenditures: Public safety Health and welfare Recreation and culture Debt service	TOTAL EXPENDITURES	Excess of Revenues (Expenditures)	Other Financing Sources (Uses): Transfers in Transfers out Loan proceeds	TOTAL OTHER SOURCES (USES)	Change in Fund Balances	Fund Balances, beginning of year as restated Fund Balances, end of year

### GENERAL FUND REVENUE BUDGETARY COMPARISON SCHEDULE

		<b>5.1</b>		1	Fav	iance - vorable
	-	Budget		<u>Actual</u>	<u>(Unia</u>	ivorable)
Taxes:	_	4 = #00	•	15 510	•	10
Current property taxes	\$	17,500	\$	17,519	\$	19
Delinquent taxes, penalties,						
and interest		2,205		3,060		855
Property tax administrative fees		8,300		9,745		1,445
Swamp tax		29,700		29,695	(	5)
Commercial forest reserve		3,150		3,052	(	<del>9</del> 8)
Other taxes		3,500		2,868	( .	632)
State Sources:						
Revenue sharing		30,000		34,067		4,067
Other		-		1,539		1,539
Local Sources		11,900		14,600		2,700
Charges for Services		12,630		14,431		1,801
Interest and Rentals:						
Interest income		180		2,135		1,955
Rents		8,750		4,980	(	3,770)
Other:						
Miscellaneous	-	38,861		25,193	( _	13 <u>.668</u> )
	\$ _	166,676	\$	162,884	(\$ _	3,792)

### GENERAL FUND EXPENDITURE BUDGETARY COMPARISON SCHEDULE

						ariance - avorable
	_	Budget	_A	ctual	<u>(Un:</u>	favorable)
Legislative:						
Township Board	\$	4,750	\$	3,600	\$	1,150
General Government:						
Township Supervisor		17,600		15,060		2,540
Township Clerk		19,250		17,404		1,846
Township Treasurer		23,150		22,576		574
Township hall/general operations		122,564	9	91,413		31,151
Board of review		2,150		2,902	(	752)
Planning and zoning		8,750		6,027		2,723
Elections		9,400		2,859		6,541
Legal and accounting		6,500		5,184		1,316
Assessor		15,100		16,504	(	1,404)
Payroll taxes, penalties and interest		10,500	•	31,373	(	20,873)
Recreation and Culture:						
Library		2,994		2,851		143
Community center	-	17,700		10,286		<u>7,414</u>
	\$ =	260,408	\$ <u>_2</u> 2	28 <u>,039</u>	\$ ;	32,369

### $\frac{\textbf{MEDICAL FACILITY FUND B} \textbf{UDGETARY COMPARISON}}{\textbf{SCHEDULE}}$

	Budget_	_Actual	Variance- Favorable (Unfavorable)
Revenues:			
Charges for services	\$ 9,875	\$ 7,369	(\$ 2,506)
Interest	-	44	44
Rents	20	200	180
	9,895	7,613	(2,282)
Expenditures:			
Health services	<u>8,843</u>	<u>6,861</u>	1,982
Excess of revenues (expenditures)	1,052	752	( 300)
Fund balance, beginning of year	2,852	2,852	
Fund balance, end of year	\$3,904	\$3,604	(\$ <u>300</u> )

### HARBOR FUND BUDGETARY COMPARISON SCHEDULE

	Budget	<u>Actual</u>	Variance- Favorable (Unfavorable)
Revenues: Taxes Interest Other	\$ - - -	\$ 8,447 1,247 127	\$ 8,447 1,247 
		9,821	9,821
Expenditures: Recreation		7,579	(
Excess of revenues (expenditures)	-	2,242	2,242
Transfers in Transfers out	<u>-</u>	4,858 ( <u>1,500</u> )	4,858 ( <u>1,500</u> )
Change in fund balance	-	5,600	5,600
Fund balance, beginning of year	<u>71,153</u>	71,153	
Fund balance, end of year	\$ <u>71,153</u>	\$ <u>76,753</u>	\$ <u>5,600</u>

### LIQUOR LAW ENFORCEMENT FUND BUDGETARY COMPARISON SCHEDULE

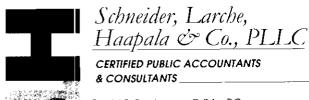
			Variance- Favorable
	Budget	<u>Actual</u>	(Unfavorable)
Revenues: State source	\$ 1,400	\$1,016	(\$384)
Expenditures: Law enforcement	1,400	1,016	384
Excess of revenues (expenditures)	-	-	-
Fund balance, beginning of year			
Fund balance, end of year	\$	\$	\$ <u>     -</u>

### YOUTH CENTER FUND BUDGETARY COMPARISON SCHEDULE

	Budget	Actual	Variance- Favorable (Unfavorable)
Revenues: Charges for services Contributions	\$ 1,450 5,500	\$ 1,829	\$ 379 ( <u>5,500</u> )
	6,950	<u>1,829</u>	(5,121)
Expenditures: Recreation	6,300	1,938	4,362
Excess of revenues (expenditures)	650	( 109)	( 759)
Fund balance, beginning of year	109	109	
Fund balance, end of year	\$ <u>759</u>	\$	(\$ <u>759</u> )

### FIRE DEPARTMENT FUND BUDGETARY COMPARISON SCHEDULE

	Budget	_Actual_	Variance- Favorable <u>(Unfavorable)</u>
Revenues:	0 50041	<b>4 50.204</b>	Φ 52
Taxes	\$ 50,341	\$ 50,394	\$ 53
Charges for services	1,000	765	( 1,000)
Interest	1,300		( 535)
Contributions	100		0.057
Other		2,257	2,257
	52,741	53,516	<u>775</u>
Expenditures:			
Fire protection	23,205	22,991	214
Debt service	<u> 18,600</u>		23
	41,805	41,568	237
Excess of revenues (expenditures)	10,936	11,948	1,012
Transfers out	<u>7,625</u>	7,625	
Change in fund balance	3,311	4,323	1,012
Fund balance, beginning of year	42,125	42,125	<u> </u>
Fund balance, end of year	\$ <u>45,436</u>	\$ <u>46,448</u>	\$1,012



David P. Pechawer, C.P.A., P.C. Denise M. Boyle, C.P.A., P.C. Bruce D. Dewor, C.P.A. Karen L. Meiers, C.P.A., P.C.

October 6, 2006

Township Board Township of Burt Alger County, Michigan

> INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH "GOVERNMENT AUDITING STANDARDS"

We have audited the financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information for the Township of Burt, Michigan as of and for the year ended March 31, 2006, which collectively comprise the Township's basic financial statements and have issued our report thereon dated October 6, 2006. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Township of Burt's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide an opinion on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect the Township of Burt's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. These reportable conditions are described in the accompanying schedule of reportable conditions and other matters.

Township Board Township of Burt October 6, 2006 Page 2

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe that the reportable conditions described in the accompanying schedule of reportable conditions and other matters are material weaknesses.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Township of Burt's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance and other matters that are required to be reported under *Government Auditing Standards*. These instances are reported upon in the accompanying schedule of reportable conditions and other matters.

This report is intended for the information and use of the Township Board, management, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Schneide Tanke Hagsela Company PULC Certified Public Accountants

### SCHEDULE OF REPORTABLE CONDITIONS AMD OTHER MATTERS

### MARCH 31, 2006

### Cash Reconciliation Approval

Current accounting procedures require the Township Treasurer to prepare monthly bank reconciliations and to prepare a cash and certificate of deposit summary report for approval at the monthly Township Board meeting. Our audit procedures indicated that there was no documentation indicating that another employee was reviewing or approving the bank reconciliations or verifying the certificates of deposit.

To maximize internal control over this area, we recommend that another employee review the bank reconciliations and verify outstanding certificates of deposit on a monthly basis. Ideally, this employee would be independent of other cash functions. This review and approval should be documented by the employee initialing the reconciliation form.

In addition to reviewing the account reconciliations, the employee should also verify that the reconciled balances are in agreement with the Township's general ledger system.

### Cash Receipting and Depositing

Cash received over the counter or through the mail is not being adequately controlled through the use of a receipt book or daily cash receipt log. In addition, cash collections are not being directly deposited in all cases and receipts are currently being routed through employees responsible for customer billing and reconciliation of accounts receivable.

We recommend that the Township secretary maintain a log of all cash received over the counter or through the mail. A copy of the control log and the intact deposit should be presented to the Treasurer and a treasurers receipt should be obtained that should be filed with the original control log. Ideally, a daily log and receipt file should be maintained, however, during periods of slow cash receipting, a weekly log and treasurers receipt might be frequent enough to avoid the threat of loss or theft of cash.

Control of the log and receipts should be maintained by the secretary until presented to the Treasurer. Payments received should not be forwarded to employees responsible for accounts receivable billing, however, a copy of the completed receipt log should be forwarded to these employees for purposes of crediting customer accounts.

### Segregation of Duties Between Billing and Cash Receipting

Both the Township Clerk and the secretary are currently responsible for customer billing and recording payments against customer accounts. In addition, receipts are currently being routed to them for purposes of recording payments against customer accounts. The commingling of the cash receipting and billing functions creates a significant lack of segregation of duties.

### SCHEDULE OF REPORTABLE CONDITIONS AND OTHER MATTERS (CONTINUED)

### **MARCH 31, 2006**

### Segregation of Duties Between Billing and Cash Receipting (Continued)

We recommend that the billing function for all customer accounts be performed by the Township Clerk. This would include the billing, recording of customer payments and the monthly reconciliation of accounts receivable. The monthly accounts receivable reconciliation should be reviewed by an independent employee.

### General Ledger Controls and Reconciliations

Our audit procedures indicated that there was a significant lack of controls over general ledger activity during the year ended March 31, 2006. In excess of 120 adjustments were required to be prepared and posted to the accounts at year-end to properly adjust general ledger balances.

The Township must provide for the periodic reconciliations of significant general ledger balances on a regular basis. This is particularly important with regard to interfund balances, interfund transfers and with regard to payroll related accounts. Significant year-end adjustments were required to be made to these accounts to reconcile them to correct balances.

Without adequate general ledger controls, there is no basis for reliance on periodic internally prepared financial statements and there is no way to adequately monitor actual and budget activity.

### Periodic Cutoff Controls

As of March 31, 2006, two checks totaling \$12,472 were written from Township accounts for deposit into other Township accounts. The disbursements were recorded at March 31, 2006 and the two checks were properly shown as outstanding checks on the account reconciliations. The corresponding deposits, however, were not recorded in the other Township accounts until after year-end.

In connection with required general ledger controls, the Township must develop a system of controls to insure that transactions are being recorded in the proper accounting period.

### Budget Procedures

Proper budget procedures and preparation are essential to maintaining financial control and accountability in the operation of the Township. A critical part of the budget process is the active monitoring of actual and budgeted expenditures to ensure that the Township is maintaining its financial plan.

### SCHEDULE OF REPORTABLE CONDITIONS AND OTHER MATTERS (CONTINUED)

### **MARCH 31, 2006**

### **Budget Procedures (Continued)**

During the current year, the Township incurred numerous budget overexpenditures that are the result of inadequate monitoring and the lack of general ledger controls previously discussed. Overexpenditures are in violation of State law.

In addition, State budget laws require that certain minimum information be included in the Township's budget document, including data related to the last completed fiscal year, the current year estimated data and budget year data. The Township's budget document does not comply with these requirements. We strongly recommend that the Township review State budgeting requirements to ensure compliance therewith.

### Interfund Transfers and Advances

Our audit procedures disclosed an inordinate number of interfund transfers and advances during the audit period. Specific Board authorization for many of these transactions could not be traced to the Township Board minutes. Included in these transactions were numerous administrative reimbursements that were made to the Township's General Fund from the other funds of the Township. These administrative reimbursements appear to be arbitrary rather than being based on a reasonable allocation method. Accordingly, these types of transactions should be recorded as transfers between funds.

Specific Board authorizations for interfund transactions is critical to avoid ambiguity in the purpose of the transactions. There were numerous transactions during the period where the intent of the Township was not clear whether the transactions were advances or transfers. In addition, appropriate care must be taken with regard to expense reimbursements from restricted revenue sources. Use of these funds without adequate documentation of expense allocations would be a misuse of Township funds.

Specifically, we recommend that all expected transfers be budgeted and that all transfers or advances be individually approved by the Township Board and that these approvals be documented in the Township Board minutes.

### **Board Minutes**

All significant Township Board actions and decisions need to be adequately documented and referenced in the Township Board minutes. The Board minutes should provide adequate information regarding budget adoptions and amendments, and accountability for other significant transactions, including interfund transfers, capital grants, related party transactions, acquisition of significant capital assets and approval for Township borrowing.

### SCHEDULE OF REPORTABLE CONDITIONS AND OTHER MATTERS (CONTINUED)

### **MARCH 31, 2006**

### Board Minutes (Continued)

On numerous occasions during our audit procedures we attempted to trace specific transactions to approval in the Board minutes and were not able to do so. Board minutes are a critical part of the accountability system of the Township and they need to be accurate and complete.

### Financial Reports

The operating and financial characteristics of the Township are more complex than most similar size Townships. To properly manage this complexity requires that the Township accounting system provide accurate, reliable and timely financial information and maintain strong internal controls.

The focal point of the accounting system should include the ability to prepare monthly financial statements for each fund for the Township Boards' review. These monthly financial statements should include budget and actual comparisons to ensure budgetary compliance.

### Payroll Tax Compliance

During our audit engagement it was disclosed that the Township was not in compliance with federal and state payroll reporting and depositing requirements. Significant amounts of required payroll withholding payments were not being paid as required and required payroll reporting forms were not being correctly filed.

The Township must develop internal controls to ensure that all required payroll tax payments are made when required. These controls should include verification of payments by an individual independent of the payroll function.

### Grant Documentation and Control

Numerous operating and capital grants were in process during the current audit period. Our procedures indicated a general lack of control over the activity of these grants, as follows:

- 1. Grant reimbursements were received and deposited into the wrong funds.
- 2. Documentation regarding the related expenditures incurred under the grants could not readily be provided.
- 3. Grant transactions were not being recorded properly.

### SCHEDULE OF REPORTABLE CONDITIONS AND OTHER MATTERS (CONTINUED)

### MARCH 31, 2006

### Grant Documentation and Control (Continued)

The Township must develop internal controls so that the accounting for grants is complete and properly documented. Included in these controls should be the following items:

- 1. All grants should be under the control and oversight of the Township Supervisor or manager.
- Orderly grant files should be maintained for each grant. Included in the file should be a log
  of all expenditures incurred and charged to the grant. This log should be independent of any
  general ledger accounts used to track grant expenditures.
- 3. Adequate communication must exist between Township officials so that grant receipts and disbursements are properly accounted for and recorded correctly in the general ledger.